

Benchmarking of the current solid waste management system in Karbala, Iraq using Wasteaware benchmark indicators

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Abstract

Solid Waste Management (SWM) poses severe problems to the authorities of the city of Kerbala, one of the main tourism centres in Iraq. Due to the city's limited funds, it is crucial to evaluate the priorities for improvements in SWM services to tackle this problem efficiently. This paper employed Wasteaware benchmark indicators for integrated and sustainable solid waste management to evaluate the city SWM system performance. The data used in this evaluation was collected by in-depth interviews with the management authorities and field observations over two months in 2016. The outcomes showed that the SWM system in the city is weak. It therefore requires several improvements in physical infrastructure and management. Disposal and recycling were the highest priority to be improved among SWM physical components. While, in the management, the authority should have clear strategy for SWM and stakeholders such as public, private waste sector and informal waste collectors should be included in SWM planning to improve the management services. This study can provide a starting point for the city authorities to prioritise their actions to improve the current SWM system.

Keywords: Waste indicators, performance assessment, solid waste, integrated and sustainable waste management (ISWM), Kerbala.

1. Introduction

Municipal Solid Waste Management (MSWM) is a significant service that a city management authority delivers, as it highly influences the public health and the attractiveness of a city (Wilson *et al.*, 2013b).

Inappropriate Solid Waste Management (SWM) leads to serious impacts on the city environment, and economy prosperity; poorly managed Municipal Solid Waste (MSW) results in down-stream costs higher than the costs of the proper management of the waste in the first place (Wilson *et al.*, 2015). In addition, a clean city is more attractive to visitors, big business and investors; the efficiency of a city's SWM system can be employed as an alternative indicator of good management authority who can be trusted with whom one can do business (Wilson *et al.*, 2015). Proper standard indicators permit a city to review its own performance in terms of SWM services provision, support decision-makers to prioritise their actions for service improvement and monitor the changes in the SWM system over time (Wilson *et al.*, 2013b). Moreover, consistent indicators, which simplify the comparison of the cities performance regardless their level of income, are suitable in various contexts such as increasing resource recovery and comparing different management tactics in many countries.

Performance indicators for SWM have been given a broad interest in literature. For instance, MacDonald (1996) studied bias concerns in the application of a set of indicators: MSW generation per capita; fraction of MSW being managed by several methods; and percentage of homes enjoying steady MSW collection service. Recently, researchers focused on developing indicators for certain features for updating a SWM system such as indicators for waste prevention (Wilts, 2012), for 3Rs (Reduce, Reuse, Recycle) strategies to shift from SWM to resource recovery (Hotta, 2014), and for zero MSWM systems (Zaman, 2014). Other researchers developed indicators to examine more aspects for instance tracing agreement with the European Union requirements (Cifrian *et al.*, 2012) or to evaluate the performance of US cities (Greene and Tonjes, 2014). In addition, a set of benchmark indicators for Integrated Sustainable Waste Management (ISWM) was developed for SWM systems in many world cities, covering both physical components and governance aspects (Wilson *et al.*, 2015). ISWM benchmark indicators, which was firstly developed in a work for UN-Habitat (Wilson *et al.*, 2015), remain the most comprehensive in their coverage of SWM aspects; the only indicators that can be applied across a range of income levels; and widely verified across many countries in deferent continents (Wilson *et al.*, 2012). Benchmarking relays on acquiring truthful information about the state of SWM system in a particular city. However, there are many problems with such information including availability, accessibility and reliability (Wilson *et al.*, 2015). Therefore, this information are considered as indicator for the quality of the SWM system particularly in low-income and middle-income countries (Wilson *et al.*, 2012). Recently, SWM data were regularly recorded in the high-income countries. For instance, United Kingdom, in the early of 1990s, starts the publication of quarterly MSW data for local authority (Wilson *et al.*, 2015).

Currently, SWM system applied in Kerbala, Iraq is in its preliminary stages (Abdulredha *et al.*, 2017a). Several studies tried to document the issues of the system such as generation, composition and public participation (Abdulredha *et al.*, 2017a, Abdulredha *et al.*, 2017b, Al-masoudi and Al-haidary, 2015, Ali, 2009). However, there are very little if any previous studies analysed the current waste management

system in Kerbala. Therefore, this study is devoted to evaluate the performance of the latter system using ISWM benchmark indicators and define its weakness and strength issues.

2. Methodology

2.1. Analytical framework

The concept of integrated and sustainable SWM known as ISWM (Scheinberg *et al.*, 2010, Wilson *et al.*, 2013b) is employed as analytical framework in this study. The latter framework differentiates three dimensions for evaluation of SWM System including physical system its components, sustainability aspects and stakeholders involvement. For analytical purposes, the ISWM framework has been divided in to two parts, the physical components and the governance aspects (Wilson *et al.*, 2015), where stakeholders involvement was indirectly included in these two parts.

The physical components, the first part, concentrate on three key issues for development of SWM system (Wilson, 2007). The first issue, concentrating on keep up healthy conditions in a city and proper MSW collection service is the public health. Environmental protection, which is a second issue, is focusing on the protection of the city environment throughout the sequence of MSW treatment and disposal practises. The final issue is the resource recovery and management, which is the efforts exerted by the management authorities in the city to minimising the produced waste, recovering both materials and nutrients for beneficial use and materials recycling.

The second part, the governance's aspects of ISWM, focusing on the authority's strategies to provide a well organising and functioning SWM system, is divided in to three inter-related requirements. Firstly, inclusivity that provides transparent spaces for the stakeholders and allows them to contribute and benefit form SWM system as a service providers and users. Financial sustainability is the second requirement concerned with make sure that SWM services and practices are cost-effective and affordable to the public. The final requirement, sound institutions and pro-active policies, is concerned with the functionality of the SWM strategy and institutions for delivering proper waste management services.

Quantitative indicators were used for each component or aspect of ISWM benchmark inductors. For instance, the percentage SW collection coverage corresponding to the public health indicators, percentage of recycled MSW corresponding to the resources management (Wilson *et al.*, 2013a), the percentage of total waste that goes to any sort of controlled disposal or treatment facility rather than uncontrolled dumping corresponding to environmental protection. A range of quantitative indicators related to the financial sustainability was used to cover MSW management budget effectiveness and affordability of the cost recovery mechanisms such as the percentage of the population that using and paying for MSW collection services (Scheinberg *et al.*, 2010). Similarly, qualitative indicators for the governance aspects were used to evaluate the inclusivity, SWM sound institutions and policies. Each

aspect was evaluated using several criteria that were assessed on a nominal scale (Scheinberg *et al.*, 2010).

2.2. Study area

Kerbala city is one of the main tourism centres in Iraq, and is situated in the middle of the country, approximately 100 kilometre southwest of Bagdad, the capital (Abdulredha *et al.*, 2017b)(see Figure 1). It has a total area of approximately 5034 Km² and population of 1,151,152 capita according to the latest statistics provided by the Ministry of Planning of Iraq (ESD, 2014). The city has flat topography with elevation ranging between 30m-95m above the sea (Khalaf and Hassan, 2013).

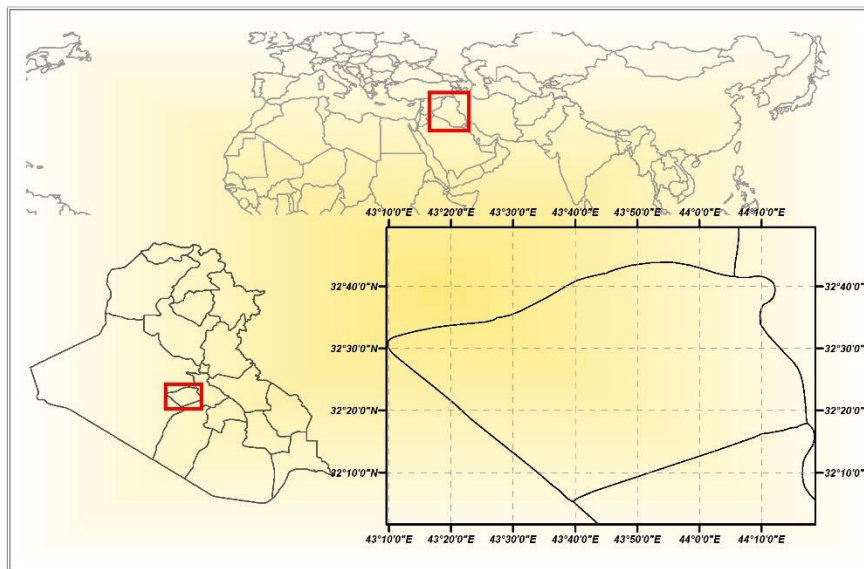


Figure 1: The geographical position of Kerbala city

Several mega festivals happen in the Kerbala, attracting millions of visitors from many countries around the world. According to Abdulredha *et al.* (2017a), in 2014, 18 million visitors went to the city during one mega festival, generating an estimated 37,554 tonnes of waste. Unfortunately, MSW management system currently applied in the city is incompetent and not up to the challenge, as there are many illegal dumpsites and the collected waste are directly transported to the landfill site without treatment or materials recovery (Abdulredha *et al.*, 2017b). Therefore, critical evaluation of the management system can address the challenges facing the city SWM system, which enables Kerbala authorities to prioritise their actions for SWM system improvements.

2.3. Data collection and analysis

The data used in this evaluation was drawn from a comprehensive study of published and unpublished government reports, in-depth interviews with waste management authorities in Kerbala city and on-site observations conducted over two months in 2016. The goal of interviews and field observation are to collect as much as possible of undocumented data regarding waste management system in the city such

as key waste related data, waste collection services, waste treatment and disposal, financial aspects, and inclusivity of waste management providers and users.

Based on the goals of this study, a semi-structured interview schedule was developed in several stages guided by Bryman (2012) advice regarding the use of interview as a data collection method. After conducting comprehensive literature review on SWM aspects, the interview schedule items were formulated (Cifrian *et al.*, 2012, Greene and Tonjes, 2014, MacDonald, 1996, Scheinberg *et al.*, 2010, Wilson, 2007, Wilson *et al.*, 2013a, Wilson *et al.*, 2012, Wilts, 2012). Then, the schedule was revised and corrected according the suggestions of a panel of waste management and survey experts to meet a proper construct validity.

Purposive sampling was used in this study to reach the research goals (Bryman, 2012). The participants are officers in the SWM authorities who were in a position to give rich information regarding specific areas of interest. Nine participants were selected for this research.

The data collected in this study was analysed using thematic analysis (Bryman, 2012). QSR International NVivo 11, which is the most advanced analysis tool for qualitative research is used to analyse the data.

3. Results and discussion

3.1. Participants' backgrounds and affiliations

Nine senior officials from Kerbala SWM establishments were invited to take part in this study which was carried out from October to the end of November 2016. Participants were affiliated with three government organisations in charge of SWM in Kerbala including Kerbala Municipality (KM), Kerbala Municipalities (KMs) and Holy shrine authorities. All the participants were male with experience ranging from 4 to more than 10 years in the field of waste management.

3.2. Background information and Key waste-related data

MSW generation, composition and management varies according to the development of the city and the income level of its population. Therefore, a summary of background information and key waste-related data as a complement to ISWM indicators is vital to interpret the indicators and provide proper judgement regarding the city status (Wilson *et al.*, 2015). Table 1 shows summary of general background information of Kerbala city, Iraq. According to World Bank (2017), the Gross National Income (GNI) per capita for Iraq is \$5,430 which is corresponding upper-middle income level. The total municipal solid waste generation is around 650,000 tonne per year. MSW generation per capita per year and four components of MSW composition, which are important for the selection resource recovery methods, are shown in Table 1. According to Wilson *et al.* (2012), waste generation for upper-middle income countries is ranging from 246 kg/capita/year to 529 kg/capita/year with an average of 373 kg/capita/day. However, it can be clearly seen in Table 1 that the average SW generation in Kerbala

of 547.5 kg/capita/year is higher than the upper limit of MSW generation in upper-middle income countries. The increase of SW generation in Kerbala can be attributed to the huge number of tourists the gathered in the city during several mega festivals each year. MSW composition in Kerbala city is comparable to the composition in upper-middle income countries with higher fraction of organic and lower fraction of metal (Wilson *et al.*, 2012).

Table 1: Kerbala City background information and key waste-related data

No	Indicator	value	Justification or Source
B1	Income level		Country data for 2016 from http://data.worldbank.org/indicator/NY.GNP.PCAP.CD?locations=IQ
1	GNI/capita	\$ 5,430	
2	Income level	Upper-middle	
B2	Population		Environmental Statistics of Iraq for 2014 http://www.mop.gov.iq/mop/index.jsp?sid=1&id=243&pid=1&lng=en
1	Total	1,151,152	
2	Urban	773,506	
3	Rural	377646	
B3	Total MSW generation per year	650,000 t/yr	This figure has been generated according the records of the municipal solid waste management providers such as KM
W1	SW generation per capita kg/yr	547.5 kg/yr	According to the interview with the management authorities
W2	MSW composition for Kerbala city		
W2.1	Organic	56.6	According to study conducted by Al-masoudi and Al-haidary (2015) analysing the composition of MSW generated from Kerbala city residents according to the district.
W2.2	Paper	12.3	
W2.3	Plastic	14.9	
W2.4	Metal	3.7	

3.3. Physical Components

Data regarding the coverage of MSW collection and street cleaning in Kerbala city-the proportion of population accessing proper MSW collection system is showed as indicators 1.1 and 1.2 in Table 2. Only 63% of the city population can access proper waste collection service. The city showed poor performance of MSW collection service coverage when it compared with the middle-income cities that have collection coverage in the range of 70-90% (Wilson *et al.*, 2012). MSW is collected either directly from households or from communal collection points by the city authorities, when it is transported in larger open or closed trucks to the disposal point. In addition, very high incidence of MSW accumulation around the collection points and illegal dumping has been observed (see Fig 2)



Figure 2: Solid waste accumulation around bins and illegal dumping

Indicator 2 in Table 2 illustrates the proportion of SW from the total waste collection system that is destined for controlled disposal. The dumpsite in Kerbala (see Fig. 3) is largely uncontrolled with no control over surface water, gases and periodic fire outbreak. In addition, the site lacks a gate control, fencing and waste placement which increases the potential of water, soil and air pollution. The controlled disposal is very low in Kerbala when it compared with middle-income countries of 95% controlled disposal (Wilson *et al.*, 2012).



Figure 3: Control over the landfill site of the city of Kerbala

Indicator 3, Table 2, is the percentage of materials recovery through recycling and the use of organic waste in the agricultural application. Formal MSW recycling system is not exist in Kerbala, but it have active informal sector. According to the estimations of Kerbala authorities, less than 5% of MSW is

recycled by informal sector. While, current recycling rates by the informal sector Bengaluru reported by Wilson *et al.* (2012) is 15%.

Table 2: ISWM Benchmark indicators for physical components

No	Category	Indicator	Results
1.1	Public health – waste collection	Waste collection coverage	63% (M/H)
1.2		Waste captured by the system	N/A
2	Environmental control– waste treatment and disposal	Controlled treatment and disposal	0% (L)
3	Resources management - Reduce, reuse and recycling (3Rs)	Recycling rate	<5% (L)

Key: low performance (L) – red; low/medium performance (L/M) – red-orange; medium performance (M) – orange; medium-high performance (M/H) – orange-green; and high performance (H) – green











3.4. Governance aspects

Indicators 4.1 and 4.2 of Table 3 present a qualitative evaluation of inclusivity for both users and providers of SWM services, based on a composite mark from a set of qualitative indicators. These indicators comprise several features such as equity of service provision, public involvement and feedback in decision-making on policy, public education and behaviour change, presence and representation of the private sector. Kerbala city showed very low score regarding user and provider inclusivity of 29% and 45% respectively. A proper system for public involvement in decision that directly affect them is weak or not exist. The city authorities have weak public education system with no observed behavioural change among citizens. In addition, most of SWM services delivered by the governmental sector and very low presence of private sector. According to Wilson *et al.* (2012), it is very important to work co-operatively with the informal sector and private sector, as they dramatically enhance the components of the management system and improve the financial aspect from MSW recycling.

Financial sustainability (indicator 5 in Table 3) is an indicator of proper SWM establishment (Wilson *et al.*, 2012). Data regarding financial sustainability have been collected during this study such as budgets adequacy, source of financial allocations and cost recovery. The government cover most of the operating and maintenance costs of the current level of SWM services in Kerbala. In addition, a large proportion of Kerbala residents pay an affordable SWM service fee with water and wastewater utility bills. However, the cost recovered from the payment of the residents and some businesses is small when it compared with the total cost of waste management in Kerbala.

A robust institutional structure is important in SWM (Wilson *et al.*, 2015). The degree of institutional coherence in Kerbala city has been evaluated using indicators 6.1 and 6.2 in Table 3. Weak authorities, lack of political commitment, weak central planning and weak co-operation among the city institutions have resulted in weak and unreliable waste management system. Despite several studies aimed to develop MSWM system in Kerbala, the city still has no engineered disposal site alternative to open dumpsite. Indicator 6 shows that the city has inadequate national framework and low institutional co-operation.

Table 3: ISWM Benchmark indicators for governance aspects

No	Category	Indicator	Results
4.1	Degree of inclusivity	User inclusivity	29% (L/M)  
4.2		Provider inclusivity	45.0% (L/M)  
5	Degree of financial sustainability	Financial sustainability	65% (M/H)  
6.1	Sound institutions and proactive policies	Adequacy of national SWM framework	33.3% (L/M)  
6.2		Local institutional coherence	37.5% (L/M)  

Key: low performance (L) – red; low/medium performance (L/M) – red-orange; medium performance (M) – orange; medium-high performance (M/H) – orange-green; and high performance (H) – green

4. Conclusions

Indicators are commonly used tools to assess the performance of SWM systems and provide a basis for systems evaluations, ranking, comparisons and development processes. The current study is an evaluation of SWM system in Kerbala city, Iraq based on the wasteaware benchmark indicators for integrated sustainable waste management ISWM. The results indicate that the current waste management system in the city requires significant improvements in its physical components, particularly in terms of waste treatment, disposal and resources recovery (recycling). While, in governance aspects, the management authority should develop a clear strategy/policy that facilitate regional co-operation, improve the management services and introduce new technologies for waste treatment and disposal. In addition, further efforts are essential to include service users, informal sector and private sector in planning and decision-making. The identified key priority aspects are necessary for future planning and improvement of the present SWM system.

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